

MONTAGUE CAPITAL IMPROVEMENTS COMMITTEE

MEETING AGENDA

HYBRID: Meeting will be held in the Annex Meeting Room of Montague Town Hall, 1 Avenue A, Turners Falls, MA, and VIA ZOOM

Join Zoom Meeting:

<https://us02web.zoom.us/j/89606259636?pwd=XpnVv5at0DPw8YpJg1oQJNTNbNSHYu.1>

Meeting ID: 896 0625 9636

Passcode: 332907

Dial into meeting: +1 646 558 8656

Wednesday, January 14, 2026 from 3:30 to 5:00 pm

Votes May Be Taken

1. Call to Order and Approve any outstanding meeting minutes: 12/10/25
2. Review of Shea Theater Capital Article Request (Linda Tardif, Shea Theater Arts Center Director, invited)
 - a. Facility and Theatrical System Upgrades (\$100,000)
3. Update on Gill-Montague Regional School District's acceptance into MA School Building Authority (MSBA) eligibility phase for Sheffield Elementary School expansion, renovation, consolidation
4. Review slate of capital requests and updates
5. Next Steps in the FY27 Capital Planning Cycle
6. FY27-31 Capital Plan Update
7. Topics not anticipated in the 48 hour posting requirements
8. Set next meeting date and time; remaining department heads to invite
9. Adjournment



Annual Town Meeting

SPECIAL ARTICLE REQUEST – CAPITAL EXPENSE

Budget Year
FY 27

This form is intended for use with capital article submissions \geq \$25,000 with a lifespan of 5+ years. For major building projects, please consult the Town Administrator.

Please complete this form in its entirety! Initial Submission due 10/30/2025.

Department:	<u>Planning</u>	Submitted by:	<u>Josh Goldman, Treasurer STAC</u>
Item/Project Cost:	<u>\$100,000 (1:1 Grant Match)</u>	Date Prepared:	<u>1/3/25</u>
Item/Project Title:	<u>Shea Theater Capital Improvements – Match for Mass Cultural Council Facilities Grant</u>		

Proposed Article Wording:

To see if the Town will vote to raise and appropriate, transfer from available funds, borrow, or otherwise provide the sum of \$100,000 or any other amount, for the purpose of matching a Massachusetts Cultural Council Facilities (MCCF) Grant, including any and all incidental and related costs, or pass any vote or votes in relation thereto.

Detailed Description for Background Materials: *(Provide a full description of the item or service. Use attachments as needed.)*

The Shea Theater Arts Center, Inc. ("STAC") is entering its second decade as the lessee and operator of the historic Shea Theater. Over its first ten years of operation, STAC invested nearly \$1 million in capital improvements and operational upgrades that stabilized the facility and strengthened its role as a regional cultural anchor.

As STAC begins its second decade, it faces a critical need to address aging systems and infrastructure that are reaching the end of their useful lives. Many of these systems are central to the safety, accessibility, and artistic quality of performances. Timely investment is essential to maintaining the theater's vibrancy, expanding its production capacity, and ensuring safe, inclusive access for artists and audiences.

This grant request will support the following priority improvements:

1. **Replacement and upgrade of failing sound and lighting systems**, originally installed in 2016 using a mix of new and used components, with a modern, fully integrated system that meets current performance standards and interfaces with fire and emergency systems.
2. **Partial replacement of the theater's 100+-year-old hemp fly system**, addressing safety concerns while expanding production capabilities and improving audience experience.
3. **Upgrades to the exterior façade and interior lobby**, including refreshed paint, new carpet, and lighting improvements to create a more welcoming environment.
4. **Installation of an accessible lift to the stage**, ensuring access for mobility-impaired performers and advancing STAC's commitment to equity and inclusion.

Together, these improvements will modernize essential systems, enhance safety and accessibility, and position the Shea Theater to serve its community for the next decade and beyond.

Scoping Questions**Yes****No**

Please elaborate in the comments box at bottom of the page

Do you have a written estimate or proposal for the scope of work?

☒☐

If yes, attach the estimate

Is there a lease option for this expense?

☐☒

Will this item or project replace a capital asset?

☒☐

Will this create ongoing costs or savings?

☒☐

Will this leverage grant or other external funding?

☒☐

Is this request identified on the Capital Improvement Plan?

☒☐**Describe how the project/ purchase will be managed**

Project implementation will be overseen by STAC's Board of Directors and management, the lessee and operator of the Shea Theater. STAC has a strong track record of successfully managing capital improvement projects and ensuring effective oversight, fiscal responsibility, and timely execution.

If funded, this project would represent the third Massachusetts Cultural Council Foundation (MCCF) grant implemented by STAC. In prior grant-funded projects, STAC has demonstrated proven expertise in working with local vendors, contractors, and community partners to successfully plan and execute improvements to the theater's facilities and infrastructure.

These past projects were completed efficiently and in accordance with all grant requirements, resulting in meaningful enhancements to the Theater that improved safety, functionality, and the overall experience for artists, audiences, and the community. STAC is well positioned to successfully implement the project and responsibly steward Town and MCCF funds.

Why is it essential that the Town makes this investment now?

Investing in the Shea Theater represents a prudent investment by the Town in an important, historically underfunded, municipally owned asset. Proactive funding protects the building's long-term value and useful life, addresses known safety and accessibility deficiencies, and avoids the higher costs and operational risks associated with deferred maintenance. By making these improvements now, the Town will help preserve prior public and private investments, stabilize future operating and capital expenditures, and ensure that the theater can continue to present the diverse programming delivered by STAC. This timely investment secures the Shea Theater's continued role as a cornerstone of the community's downtown revitalization strategy and as a critical resource for cultural engagement, demonstrating responsible stewardship of public assets for the long-term benefit of the community.

Relative Priority : Your assessment of the how important this is to the Town at the present time.

Critical Importance

O

Highly Important

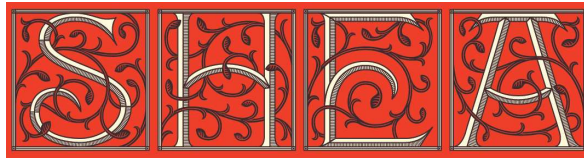
X

Moderately Important

O

Comments and additional information:

The proposed project will leverage state funds through a 1:1 match to deliver critical improvements that enhance safety, accessibility, and the audience experience, while strengthening the long-term viability of the theater's operations.



Shea Theater Arts Center, Inc

Mass Cultural Council Facility Grant Proposed Budget

Sources of Funds

		<u>Funding Status</u>
MCCF Grant	\$ 100,000	Pending
Town of Montague	\$ 100,000	Pledged
Total	\$ 200,000	

Uses of Funds

	<u>Capital Budget</u>	<u>Source of Info.</u>
Exterior Facilities Upgrades		
Façade and Lobby Upgrades	\$ 17,488	<i>Contractor Bid</i>
Accessible Lift to Stage	\$ 63,000	<i>Contractor Bid</i>
Subtotal	\$ 80,488	
Interior Facilities Upgrades		
Theatrical Fly System Replacement	\$ 44,000	<i>Contractor Bid</i>
Subtotal	\$ 44,000	
Theatrical Systems		
Sound and Lighting System Upgrades	\$ 75,512	<i>Contractor Bid</i>
Subtotal	\$ 75,512	

[illegible]



Massachusetts School Building Authority

Deborah B. Goldberg

Chair, State Treasurer

James A. MacDonald

Chief Executive Officer

Mary L. Pichetti

Executive Director / Deputy CEO

December 12, 2025

Ms. Tari N. Thomas, Interim Superintendent
Gill-Montague Regional School District
35 Crocker Avenue
Turners Falls, MA 01376

Re: Gill-Montague Regional School District, Sheffield Elementary School

Dear Superintendent Thomas:

I am pleased to report that the Massachusetts School Building Authority (the “MSBA”) Board of Directors has voted to invite the Statement of Interest (the “SOI”) for the Sheffield Elementary School in the Gill-Montague Regional School District (the “District”) into the MSBA’s Eligibility Period. The invitation for the Sheffield Elementary School is for grades 2-5, and the potential during the feasibility study phase to examine the consolidation of the Sheffield Elementary School with the Hillcrest Elementary School, currently serving grades PreK-1, to serve grades PreK-5.

The 270-day Eligibility Period formalizes and streamlines the beginning of the MSBA’s grant approval process and benefits the District by providing a definitive schedule for the completion of preliminary requirements, assisting with the determination of financial and community readiness, and identifying needs for planning and budgeting. Successful completion of all activities in the Eligibility Period will allow the District to be eligible for an MSBA invitation to Feasibility Study.

Invitation into the Eligibility Period is **not** an invitation to Feasibility Study. Moving forward in the MSBA’s process requires collaboration with the MSBA, and an invitation to Feasibility Study will require a further vote of the MSBA Board of Directors. Communities that “get ahead” of the MSBA without MSBA approval will not be eligible for grant funding. Additionally, the District’s vote by the Board of Directors approving a potential invitation to Project Scope and Budget be no sooner than July 1, 2028. To qualify for any funding from the MSBA, local communities must follow the MSBA’s statute and regulations, which require MSBA partnership and approval at each step of the process.

The District’s Eligibility Period will commence on Friday, May 1, 2026, and conclude on Tuesday, January 26, 2027. During this time, the District must complete the preliminary requirements in accordance with the schedule on page three of this letter. The first item that requires completion by the District is the Initial Compliance Certification, which will be sent to the District electronically two weeks prior to its commencement date, on Friday, April 17, 2026.

The ability of the District to complete the preliminary requirements within the 270 days does not guarantee an invitation into the MSBA Capital Pipeline. Further, if the District cannot complete the preliminary requirements

December 12, 2025

Gill-Montague Regional School District, Sheffield Elementary School Eligibility Period Board Action Letter

within the 270-day Eligibility Period, the MSBA will require the District to withdraw its SOI, and the District will have to re-file an SOI during the next open SOI filing period and/or when the District has the required financial and community support.

Upon completion of the preliminary requirements of the Eligibility Period and invitation to Feasibility Study, the District will be required to resolve any potential amendments to its Regional School District Agreement regarding any issues including, but not limited to, the level of participation from each member community and each member's apportionment of capital costs prior to the MSBA Board approving a recommendation for Preferred Schematic Design.

If the District has concerns about meeting any of the deadlines set forth on page three of this letter, please notify the MSBA in writing by Friday, May 1, 2026. If you have questions or would like additional information regarding the Eligibility Period, please refer to our website and/or contact Robin McElaney at the MSBA (Robin.McElaney@MassSchoolBuildings.org).

I look forward to continuing to work with you throughout the MSBA's grant program process. As always, feel free to contact me or my staff at (617) 720-4466 should you have any questions.

Sincerely,



Mary L. Pichetti
Executive Director

Cc: Legislative Delegation
Charles Garbiel, Chair, Gill Select Board
Matthew Lord, Chair, Montague Select Board
Ray Purington, Gill Town Administrator
Walter Ramsey, Montague Town Administrator
Jane Oakes, Chair, Gill-Montague Regional School Committee
File: 10.2 Letters (Region 1)

Eligibility Period Schedule of Deliverables¹

Gill-Montague Regional School District Sheffield Elementary School

MSBA Board of Director Meeting – December 12, 2025

Eligibility Period Commences – Friday, May 1, 2026		
MODULE ONE - Eligibility Period		
Deliverable	Days	Due Date and Status
Initial Compliance Certification	30	Monday, June 1, 2026 Required
School Building Committee	60	Tuesday, June 30, 2026 Required
Educational Profile Questionnaire	90	Thursday, July 30, 2026 Required
Online Enrollment Projection	90	Thursday, July 30, 2026 Required
Enrollment Meeting Held	180	Wednesday October 28, 2025 Required
Maintenance and Capital Planning Information	180	Not Required
Local Vote Authorization	270	Tuesday, January 26, 2027 Required
Feasibility Study Agreement	270	Tuesday, January 26, 2027 Required
Eligibility Period Concludes – Tuesday, January 26, 2027		

¹If the District has concerns about meeting any of the following deadlines, please let the MSBA know by Friday, May 1, 2026. The MSBA will require districts that are unable to complete the preliminary requirements within the timeframes noted for each to withdraw its SOI and reapply when the District has the financial and community support required.

Montague FY26 Capital Cycle Requests As of December 11, 2025									
		On	Amount	Quote	CIC Vote	Winter	Annual	Funding	Notes/Comments
Submitted by	Project Description	Cap Plan	Requested	Received		STM	ATM	Source	
Airport	Up-fit and repair F-450 Truck	NO	\$26,000	NO					
CWF	Secondary Clarifier Mechanism Replacement (x2)	YES	\$966,000	YES					
CWF	Super Duty Work Truck with Plow and Lights	YES	\$85,000	YES					
CWF	Wastewater Facility Planning Study	YES	\$125,000	YES				CWSRF grant eligible	
DPW	Replace 2013 Wacker Neuson RD 12 -A Roller	YES	\$35,000	YES					
DPW	Replace 2010 Ford Focus	YES	\$0	YES					Cancelled as of 12/10/25
DPW	Replace 2013 F-350 4WD Pickup	YES	\$80,000	YES					
DPW	Large used excavator	YES	\$150,000	YES					
DPW	Replace 2014 2032R Tractor	YES	\$65,000	YES					
DPW	Transfer Station Security Gate	YES	\$30,000	YES					
DPW	Equipment and major repairs (Discretionary)	YES	\$75,000	n/a					
DPW	Alley and non-Ch90 road paving	YES	\$30,000	n/a					
DPW	Sidewalk replacement and repair	YES	\$15,000	n/a					
Library	Carnegie Library Roof Repair	YES	\$0	NO					Cost reduced; no longer a capital request
GMRSD	Track and Tennis Court Replacements	NO	?	NO					Cancelled as of 12/1/25
Selectboard	Colle Building Tile Replacement	YES	\$25,000	NO					Request not yet received
Police	Update radio system	NO	\$0	NO					Postponed to next year
Police	Update building security system	NO	\$0	NO					Postponed to next year
Shea Theater	Facility and Theatrical System Upgrades	YES	\$100,000	NO				50% MA Cultural Council, 50% Town Match (\$200k overall))	Request not yet received; awaiting quotes from STAC
Bridges	Swamp Road Bridge Rehab	YES	\$170,421	NO				80% MassDOT Small Bridge Program, 20% Town Match (\$852,105 estimate overall)	Request not yet received; awaiting final design, MassDOT Chapter 85 approval; grant funding applied for 1/9/26
GMRSD	New elementary School Study (MSBA)	YES	\$200,000	NO				Majority by MSBA, Town Match Required	Request not yet received; MSBA eligibility starts 5/1/26; may need to wait for Fall STM
General Fund Total			\$950,421						
Airport Enterprise Total			\$26,000						
CWF Enterprise Total			\$1,176,000						
Colle RRA Total			\$25,000						
Grand Total			\$2,177,421						
Capital Projects in development (not ready for FY27 ATM)			On CIP					Current Funding Source Balances (10/31/2025)	
Parks & Recreation	Unity Park Fieldhouse Furnace Replacement		YES					Town Capital Stab.	\$2,606,382
Parks & Recreation	Montague Center Blacksmith Shop Renovation		YES					CWF Retained Earnings	\$230,675
GMRSD	Sheffield Auditorium spot repointing/exterior repairs		YES					Airport Retained Earnings	\$8,144
GMRSD	Sheffield Admin repave parking lot		YES					Free Cash	\$840,400
GMRSD	Hillcrest parking lot and sidewalk repairs		YES					CWF Capital Stabilization	\$276,747
CWF	Robust odor control unit		YES					GMRSD Capital Stabilization	\$262,985
CWF	Trailer scale		YES					Colle RRA	\$440,984
DPW	Avenue A traffic signal replacements (2)		YES						

DRAFT MONTAGUE CAPITAL PLAN FY2027-FY2031
Project Schedule (as of 1/5/26)

Facilities

Building	Expenditure	Appropriated	Projected	Projected	Projected	Projected	Projected	Grand Total	Potential Funding Source	Potential Grant Source	Potential Grant Funding	Project Reference
		FY2026	FY2027	FY2028	FY2029	FY2030	FY2031					
Town Hall	2nd floor tile replacement						\$ 30,000	\$ 30,000	TBD			
Town Hall	Cooling system replacement			\$ 500,000				\$ 500,000	TBD			
Town Hall	Annex buildout- meeting room and storage						\$ 880,000	\$ 880,000	Debt			Architect Estimate
Public Works Facility	Roof solar					\$ 715,000		\$ 715,000	TBD	ITC Cash Payment	\$ 232,000	Vendor Quote
Transfer Station	Security Gate		\$ 30,000						TBD			
Montague Center Library	2nd Floor accessibility and HVAC						\$ 1,350,000	\$ 1,350,000	TBD	Historic Pres. Fund (50%)	\$ -	PCA AUDIT
Millers Falls Library	Storefront windows replacement	\$ 39,000						\$ 39,000	Free Cash			PCA AUDIT
Council on Aging	Kitchen floor					\$ 50,000		\$ 50,000	TBD			
Council on Aging	Replace heating system			\$ 50,000				\$ 50,000	TBD			
Shea Theater	Facility and Theatrical System Upgrades		\$ 100,000					\$ 100,000	TBD	MCC Cultural Facilities (50%)	\$ 150,000	
Colle	Replace rooftop HVAC systems			\$ 100,000				\$ 100,000	Colle Reserve			
Colle	Repair rear exterior stairs			\$ 25,000				\$ 25,000	Colle Reserve			
Colle	Remortar failing joint and repaint windows				\$ 25,000			\$ 25,000	Colle Reserve			
Colle	Replace tile		\$ 25,000					\$ 25,000	Colle Reserve			
Police Station	Replace HVAC Unit				\$ 50,000			\$ 50,000	TBD			
Police Station	Replace 2009 Roof					\$ 300,000		\$ 300,000	TBD			
Police Station	Update radio system			\$ 125,000				\$ 125,000	TBD			
Police Station	Update building security system			\$ 125,000				\$ 125,000	TBD			
Unity Park Fieldhouse	Furnace Replacement			\$ 100,000				\$ 100,000	TBD			
Unity Park Fieldhouse	Convert Garage to Programming Space			\$ 50,000				\$ 50,000	TBD			
Sheffield School	Repave parking lot and basketball court			\$ 170,000				\$ 170,000	TBD			PCA AUDIT
Sheffield School	Replace VCT Flooring				\$ 153,000			\$ 153,000	TBD			PCA AUDIT
Sheffield School	Modernize elevator					\$ 110,000		\$ 110,000	TBD			PCA AUDIT
Sheffield School	Replace underground storage tank						\$ 1,000,000	\$ 1,000,000	TBD			
Sheffield Auditorium	Replace gym/auditorium roof					\$ 575,500		\$ 575,500	TBD	MA School Building Authority		PCA AUDIT
Sheffield Auditorium	Spot repointing and exterior repairs (gym/auditorium)			\$ 75,000				\$ 75,000	TBD			PCA AUDIT
Sheffield Admin	Repave parking lot and driveway			\$ 200,000				\$ 200,000	TBD			PCA AUDIT
Sheffield Admin	Replace windows and frames					\$ 500,000		\$ 500,000	TBD			PCA AUDIT
Sheffield Admin	ADA restrooms					\$ 90,000		\$ 90,000	TBD			PCA AUDIT
Sheffield Admin	Replace underground storage tank						\$ 1,000,000	\$ 1,000,000	TBD			
Hillcrest School	Replace roof					\$ 1,300,000		\$ 1,300,000	TBD	MA School Building Authority		PCA AUDIT
Hillcrest School	Parking lots, driveway, sidewalk repairs			\$ 150,000				\$ 150,000	TOWN CAP STAB			PCA AUDIT
Hillcrest School	Replace unit ventilators					\$ 250,000		\$ 250,000	TBD			PCA AUDIT
Hillcrest School	Replace Boiler					\$ 350,000		\$ 350,000	TBD	MA School Building Authority		PCA AUDIT
Hillcrest School	Replace underground storage tank						\$ 1,000,000	\$ 1,000,000	TBD			PCA AUDIT
Hillcrest School	New elementary school feasibility study (MSBA)		\$ 200,000					\$ 200,000	TBD	MA School Building Authority		
Facilities Subtotal		\$ 39,000	\$ 355,000	\$ 1,670,000	\$ 228,000	\$ 4,240,500	\$ 5,260,000	\$ 11,762,500			\$ 382,000	

DRAFT MONTAGUE CAPITAL PLAN FY2027-FY2031
Project Schedule

Vehicles and Equipment

Department	Expenditure	Appropriated FY2026	Projected FY2027	Projected FY2028	Projected FY2029	Projected FY2030	Projected FY2031	Grand Total	Potential Funding Source	Potential Grant Source	Potential Grant Funding	Project Reference
DPW Vehicle	Equipment and major repairs (Discretionary)	\$ 36,470	\$ 75,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 511,470	Taxation			
DPW Vehicle	Replace 1971 Sicard Snowblower						\$ 25,000	\$ 25,000	TBD			DPW Capital Replacement List
DPW Vehicle	Large used excavator		\$ 150,000					\$ 150,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 1981 John Deere A-670 Road Grader						\$ 350,000	\$ 350,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 1990 Sullivan Compressor					\$ 40,000		\$ 40,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2001 Ford E450 Camera Truck	\$ 70,000						\$ 70,000	Free Cash			DPW Capital Replacement List
DPW Vehicle	Replace 2002 International 4900 Dump Truck	\$ 325,000						\$ 325,000	TOWN CAP STAB			DPW Capital Replacement List
DPW Vehicle	Replace 2003 International 7400 10 Wheel Dump Truck	\$ 365,000						\$ 365,000	Free Cash			DPW Capital Replacement List
DPW Vehicle	Replace 2007 Ford F-150 Pickup	\$ 65,000						\$ 65,000	Free Cash	Green Communities	\$ 10,000	DPW Capital Replacement List
DPW Vehicle	Replace 2008 International 7400 Dump				\$ 350,000			\$ 350,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2008 Komatsu W-156 Backhoe					\$ 210,000		\$ 210,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2009 WA-250-6 Wheel Loader				\$ 350,000			\$ 350,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2010 UD/EIGIN Eagle Street Sweeper			\$ 300,000				\$ 300,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2010 Ford Focus			\$ 50,000				\$ 50,000	TBD	Green Communities	\$ 10,000	DPW Capital Replacement List
DPW Vehicle	Replace 2010 International 7300 Dump Truck					\$ 275,000		\$ 275,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2010 International 7400 Dump Truck					\$ 275,000		\$ 275,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2011 Komatsu WA-250-6 Loader						\$ 350,000	\$ 350,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2013 Morbark Chipper				\$ 90,000			\$ 90,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2013 F-350 4WD Pickup		\$ 80,000					\$ 80,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2013 International 7400 Dump Truck	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2013 Wacker Neuson RD 12 -A Roller		\$ 35,000					\$ 35,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2014 F-450 Pickup Bucket Truck					\$ 150,000		\$ 150,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2014 2032R Tractor		\$ 65,000					\$ 65,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2014 Ford F-450 2-Ton Dump Truck				\$ 90,000			\$ 90,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2015 John Deere Sully Mower					\$ 10,000		\$ 10,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2015 Komatsu WA-270-7 Loader					\$ 325,000		\$ 325,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2015 F-250 Pickup			\$ 85,000				\$ 85,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2015 F-350 4WD Pickup				\$ 90,000			\$ 90,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2015 Leeboy 8515C Paver	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2016 Ford F-350 4WD Pickup					\$ 90,000		\$ 90,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2016 Ford F-350 4WD Pickup				\$ 90,000			\$ 90,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2016 International 7400 Dump Truck	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2016 Vermeer Stump Grinder	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2017 F-350 4WD Pickup				\$ 85,000			\$ 85,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2017 F-550 Dump Truck				\$ 100,000			\$ 100,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2018 Continental Enclosed Trailer	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 Ford F-550 Dump Truck					\$ 120,000		\$ 120,000	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 Freightliner Street Sweeper	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 Kubota Mini Excavator KX057=4	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 Toyota Forklift	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 CAM utility trailer	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 John Deere 5100E Flail	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2019 John Deere 5100E Flail	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2020 Ford F-350	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2020 Kioti DK4710SE Tractor	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2021 Sewer Camera	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2022 Kenworth T480 Vactor Truck	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2022 Ford F-550	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2022 SCAG Mower	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2022 Kubota MX5400 Tractor	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2023 Ford F-350 4WD PU	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List

DPW Vehicle	Replace 2023 Buffalo Turbine Blower	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2023 Freightliner 1085D Dump Truck	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2023 DYNA PAC CC1200V1 Roller	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2024 Skid Steer	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2024 20-ton trailer	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2024 LeeBoy 300 Tack Trailer	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
DPW Vehicle	Replace 2025 Western Star 10 Wheel Dump Truck	The replacement is projected to be beyond year 2031.						\$ -	TBD			DPW Capital Replacement List
CWF Vehicle	Replace Ford Skid Steer L785			\$ 80,000				\$ 80,000	CWF Ret. Earnings			
CWF Vehicle	Replace 2016 Ford Truck				\$ 90,000			\$ 90,000	CWF Ret. Earnings			
CWF Vehicle	Replace 2022 RTV					\$ 85,000		\$ 85,000	CWF Ret. Earnings			
CWF Vehicle	Used mini-excavator	\$ 60,000						\$ 60,000	CWF Ret. Earnings			
CWF Vehicle	Mid-sized work truck		\$ 85,000					\$ 85,000				
CWF Vehicle	Admin vehicle EV/hybrid			\$ 60,000				\$ 60,000	CWF Ret. Earnings	Green Communities	\$ 10,000	
Airport Vehicle	Up-fit and repair F-450 Truck		\$ 26,000									
Airport Vehicle	One Ton Pickup with plow				\$ 14,000			\$ 14,000	Airport Revenue	ASMP Program	\$ 56,000	local share 20%
Airport Vehicle	Replace 2019 F-350 Pickup					\$ 13,000		\$ 13,000	Airport Revenue	ASMP Program	\$ 52,000	local share 20%
Inspections Vehicle	Replace 2024 Hyundai Electric Car	The replacement is projected to be beyond year 2031.						\$ -	TBD			
Police Vehicle	Replace Police Cruiser		\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000	\$ 68,000	\$ 340,000	Taxation	Green Communities	\$ 10,000	

Vehicles and Equipment Subtotal

\$ 921,470

\$ 584,000

\$ 743,000

\$ 1,517,000

\$ 1,761,000

\$ 893,000

\$ 6,393,470

\$ 148,000

Expected useful life = 12 years for pickup, 20 for a dump truck

DRAFT MONTAGUE CAPITAL PLAN FY2027-FY2031

Project Schedule

Clean Water Facility

Department	Expenditure	Appropriated FY2026	Projected FY2027	Projected FY2028	Projected FY2029	Projected FY2030	Projected FY2031	Grand Total	Potential Funding Source	Potential Grant Source	Potential Grant Funding	Project Reference
CWF Plant	Secondary clarifiers mechanical upgrade		\$ 966,000					\$ 966,000	Debt			
CWF Plant	Aeration tanks concrete rehab			\$ 50,000				\$ 50,000	CWF Ret. Earnings			
CWF Plant	Composting Facility				\$ 1,000,000			\$ 1,000,000	GRANT/ DEBT	Rural Small Town Dev Fund	\$ 150,000	
CWF Plant	Thickened sludge pump replacement (3)	\$ 104,000						\$ 104,000	CWF Ret. Earnings			
CWF Plant	Grit removal and channel relocation project						\$ 1,200,000	\$ 1,200,000	CWF Ret. Earnings			fine screening, grinder, double screen
CWF Plant	Grit system repairs (normal wear and tear replacement 8 years)					\$ 40,000		\$ 40,000	CWF Ret. Earnings			
CWF Plant	Hydroelectric Turbine							\$ -	GRANT	GAP IV		
CWF Plant	UV Disinfection/chlorine replacement			\$ 500,000				\$ 500,000	CWF Ret. Earnings			
CWF Plant	Robust odor control unit			\$ 60,000				\$ 60,000	CWF Ret. Earnings			
CWF Plant	Facilities Planning Study for plant upgrades		\$ 125,000					\$ 125,000	GRANT	MassDEP SRF (rolling)		
CWF Plant	Trailer Scale			\$ 35,000					CWF Ret. Earnings			
Pump Stations	Pump station upgrade: J St, G St, Lake Pleasant, Denton St			\$ 700,000	\$ 700,000			\$ 1,400,000	CWF Ret. Earnings			2 stations at a time
Pump Stations	Lake Pleasant grinder pump conversion					\$ 480,000		\$ 480,000	CWF Ret. Earnings			
Pump Stations	Pump Stations Forced Main Reconstruction			\$ 3,000,000				\$ 3,000,000	DEBT			
Pump Stations	Pump station generators replacement 2 per year	\$ 67,800						\$ 67,800	CWF Ret. Earnings			LP 1st, Gst and Jst, new portable

Clean Water Facility Subtotal

\$ 171,800

\$ 1,091,000

\$ 4,345,000

\$ 1,700,000

\$ 520,000

\$ 1,200,000

\$ 8,992,800

\$ 150,000

Infrastructure

Department	Expenditure (Town Share Only)	Appropriated	Projected	Projected	Projected	Projected	Projected	Grand Total	Potential Funding	Potential Grant Source	Potential Grant	Project Reference
		FY2026	FY2027	FY2028	FY2029	FY2030	FY2031		Source		Funding	
Sewer Collection system	CSO LTCP- plant influent line reconstruction					\$ 1,500,000		\$ 1,500,000				
Sewer Collection system	CSO LTCP- Phase 2 Sewer Collections Rehab	\$ 3,000,000						\$ 3,000,000	Debt 60Town-40CWF	USDA RD Loan/Grant		TF/MF collections System Study
Sewer Collection system	Reline off-road Sewer lines				\$ 2,280,000			\$ 2,280,000	Long Term Debt			Vendor Quote/ Long Term Control Plan
Bridges	11th street bridge repainting						\$ 100,000	\$ 100,000	Town Capital Stabl.			Engineering Report
Bridges	Swamp Road bridge rehab match		\$ 170,421					\$ 170,421	TBD	MassDOT Small Bridge Program	\$ 400,000	Similar Project
Bridges	Papermill Road bridge design				\$ 120,000			\$ 120,000	TBD			Vendor Quote
Bridges	Replace Culvert					\$ 350,000		\$ 350,000				
Roadways	Replace Avenue A traffic signals (2)			\$ 600,000				\$ 600,000	TBD			
Roadways	Sidewalk replacement and repair	\$ -	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		\$ 60,000	TBD			
Roadways	Pavement management program	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	GRANT	Chapter 90	\$ 480,000	Roughly 1.5 miles per year
Roadways	Downtown Parking Lots (3rd and 4th)	\$ -						\$ -	GRANT	CDBG	\$ 120,000	
Roadways	Oakman St slope stabilization	\$ 60,000						\$ 60,000	Free Cash			
Roadways	Meadow Rd guardrail work	\$ 200,000						\$ 200,000	Free Cash			
Roadways	Alley and non-Ch90 road paving	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 180,000	Free Cash			
Infrastructure Subtotal		\$ 3,290,000	\$ 215,421	\$ 645,000	\$ 2,445,000	\$ 1,895,000	\$ 130,000	\$ 8,620,421			\$ 1,000,000	

DRAFT MONTAGUE CAPITAL PLAN FY2027-FY2031

Project Schedule

Parks and Public Spaces

	Expenditure (Town Share Only)	Appropriated	Projected	Projected	Projected	Projected	Projected	Grand Total	Potential Funding	Potential Grant Source	Potential Grant	Project Reference
		FY2026	FY2027	FY2028	FY2029	FY2030	FY2031		Source		Funding	
Parks and Recreation	Unity Park Playground Surface Repair / Tube Slide	\$ 125,000						\$ 125,000	Free Cash			Vendor Quote
Parks and Recreation	Montague Center Park - Blacksmith Shop Renovation			\$ 75,000				\$ 75,000	TBD			Architects Order of Magnitude
Parks and Recreation	Park Development at former Strathmore site			\$ -				\$ -				
Parks and Recreation	Rutters Park improvements Phase II				\$ 140,000			\$ 140,000	GRANT	CDBG	\$ 140,000	Architect Opinion of Probable Cost
Parks and Recreation	Highland Park Improvements					\$ 100,000		\$ 100,000	TBD			
Streetscape	Avenue A Streetscape Improvements	\$ -						\$ -	GRANT	CDS, CDBG	\$ 1,421,000	Architects Estimate
Streetscape	Montague Center Complete Streets Design	\$ 91,200						\$ 91,200	Free Cash			
FRTA Bus Stops	Bus Stop Improvements (Millers Falls Rd/Industrial Blvd)	\$ 60,000						\$ 60,000	Cannabis Impact			
Parks and Public Spaces Subtotal		\$ 276,200	\$ -	\$ 75,000	\$ 140,000	\$ 100,000	\$ -	\$ 591,200			\$ 1,561,000	

Airport (Excluding vehicles and equipment)

		Appropriated	Projected	Projected	Projected	Projected	Projected		Potential Funding	Potential Grant	Potential Grant	Project Reference
	Expenditure (Airport Share Only)	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Grand Total	Source	Source	Funding	
Airport	Runway 16-34 Extension			\$ 180,000				\$ 180,000	Airport Revenue	FAA/ MassDOT Aviation	\$ 3,467,500	Local Share 5%- \$7,500
Airport	Pioneer Aviation / Maint. Hangar Roof Repairs				\$ 100,000			\$ 100,000	Airport Revenue	FAA/ MassDOT Aviation		May qualify for grant
Airport	Runway 16 approach lighting					\$ 60,000		\$ 60,000	Airport Revenue	FAA/ MassDOT Aviation	\$ 57,000	May qualify for grant
Airport	Maintenance hangar Solar					\$ 100,000		\$ 100,000	Airport Revenue	FAA/ MassDOT Aviation		Does not qualify for FAA grant
Airport	Equipment storage building						\$ 1,000,000	\$ 1,000,000	Airport Revenue	FAA/ MassDOT Aviation		May qualify for grant
Airport	Replace runway lighting regulator (life limited part)						\$ 30,000	\$ 30,000	Airport Revenue	FAA/ MassDOT Aviation		May qualify for grant
Airport	Reconstruct west apron/taxilanes							\$ -	Airport Revenue	FAA/ MassDOT Aviation	\$ 427,500	May qualify for grant
Airport	321 Millers Falls Road (rental) roof replacement					\$ 40,000		\$ 40,000	Airport Revenue			Does not qualify for FAA grant
Airport Subtotal		\$ -	\$ -	\$ 180,000	\$ 100,000	\$ 200,000	\$ 1,030,000	\$ 1,510,000	\$ 3,952,000			

	Appropriated	Projected	Projected	Projected	Projected	Projected	
	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	Grand Total
Facilities Subtotal	\$ 39,000	\$ 355,000	\$ 1,670,000	\$ 228,000	\$ 4,240,500	\$ 5,260,000	\$ 11,792,500
Vehicles and Equipment Subtotal	\$ 921,470	\$ 584,000	\$ 743,000	\$ 1,517,000	\$ 1,761,000	\$ 893,000	\$ 6,419,470
Clean Water Facility Subtotal	\$ 171,800	\$ 1,091,000	\$ 4,345,000	\$ 1,700,000	\$ 520,000	\$ 1,200,000	\$ 9,027,800
Infrastructure Subtotal	\$ 3,290,000	\$ 215,421	\$ 645,000	\$ 2,445,000	\$ 1,895,000	\$ 130,000	\$ 8,620,421
Parks and Public Spaces Subtotal	\$ 276,200	\$ -	\$ 75,000	\$ 140,000	\$ 100,000	\$ -	\$ 591,200
Airport Subtotal	\$ -	\$ -	\$ 180,000	\$ 100,000	\$ 200,000	\$ 1,030,000	\$ 1,510,000
TOTALS	\$ 4,698,470	\$ 2,245,421	\$ 7,658,000	\$ 6,130,000	\$ 8,716,500	\$ 8,513,000	\$ 37,870,391