



Office of the Town Administrator

Town of Montague

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FY24 EPA Brownfield Grant – NARRATIVE ATTACHMENT

Project Title: Strathmore Mill Cleanup
Applicant: Town of Montague, MA

1. PROJECT AREA DESCRIPTION AND PLANS FOR REVITALIZATION

1.a. Target Area and Brownfields

1.a.i. Overview of Brownfield Challenges and Description of Target Area: The Town of Montague is located in Franklin County, in Western Massachusetts, the most rural county in the State. The population was 8,463 as of 2022. Montague is the second largest community in Franklin County and a principal economic and employment center. The Target Community, known as the Village of Turners Falls, is defined by Census Tract 407.01. Turners Falls is the largest village and thus this target area has the highest population and employment density in the Town. Turners Falls was a planned mill community on the Connecticut River- the largest river in New England. The river was dammed, and a canal was built in the 1860s to support rapid industrial growth. Pulp and paper were the predominant industry, but cutlery and cotton were also produced. The steady decline of traditional industry has left the community with 6 vastly underutilized and blighted riverfront mill sites in the “Canal District.” In 2016 The Turners Falls Canal District was designated a “slum and blight” area by the Massachusetts Department of Housing and Community Development. The last operating paper mill in Turners Falls abruptly closed its doors in 2017, leaving 60 unemployed, which placed additional stress on the community, and marked the end of the industrial era. This application is to clean up Strathmore Mill. The Site is currently structurally unsound and at an acute risk of collapsing into the Connecticut River. By funding the cleanup of this property, EPA will not only remove blight, but will be the catalyst for the redevelopment of the Canal District, improve stormwater controls and fix the hydroelectric plant.

MassDEP identifies approximately fifty-seven (57) releases in Montague that are designated as brownfield sites. More than 40 of those are located in the Target Area of Turners Falls. By far the most concentrated population of Brownfields is the Canal District, to which the Site is prominently situated in. This is the highest concentration of brownfields in Franklin County. The Canal District is dying. Over the last 15 years there have been two catastrophic fires in abandoned mill buildings in the Canal District, and the Strathmore Mill is close to collapse. The district and its brownfield sites have potential to become assets to the community but in their current state they are a true drain on community resources, safety and welfare. The scale of the brownfields problem is overwhelming for a community of just over 8,000 people.

1.a.ii. Description of the Proposed Brownfield Site: The Site to be cleaned up under this grant is a vacant riverfront paper mill complex known as Strathmore Mill. The subject site consists of 9 contiguous buildings which range in height from four to six stories. The two lower stories are below the elevation of the adjacent canal. The building has a footprint of approximately 55,000 square feet and was constructed in between 1874 and 1906 as a mill. Historically, mill operations

included machining, stamping, forging, grinding, finishing, pulping, cutting, and bleaching. The complex has approximately 230,000 square feet in floor area and is not serviced by town water or sewer.

The Town of Montague acquired the mill in 2010 through property tax foreclosure and it has become the primary redevelopment priority for the community given its riverfront access and proximity to downtown Turners Falls. In its current condition, the mill is in imminent risk of collapse, which could impact human life as well as the ecology of the Connecticut River.

The Site was initially listed with the DEP for the presence of arsenic and polyaromatic hydrocarbons (PAHs). A Phase I and Phase II (2004) which included soil and ground water testing did not indicate remediation was required at the site. A 2005 Hazardous materials survey indicated the presence of asbestos and hazardous building materials in the buildings at the mill complex such as TSI piping, flashing cement, transite boards, floor tiles, caulking, and glazing.

Although the Town has secured the property, it is inevitable that youth and vagrants enter the site, given the hundreds of potential access points. Several fires have occurred, at least one of which resulted in the release of ACMs to the environment. Workers and vagrants that enter the site are subject to exposure to hazardous materials. The condition of the Strathmore Site was major impediment to the redevelopment of the adjacent Paperlogic Mill when it shut down in 2017.

The objective of the remediation is to remove a health and safety hazard and provide for reuse of the site as riverfront park. The site is currently owned by the Town of Montague, which took the property from Swift River Group via tax title, in February 2010. The parcel is located at 20 Canal Road in the Turners Falls section of the Town of Montague, Franklin County, Massachusetts and is zoned as Historic Industrial. According to the Montague Assessor's office, the site is listed as Map 2, Block 0, Lot 01.

According to a 2007 Site Feasibility Assessment by Finegold Alexander Associates, all of the nine buildings were found to be in "poor" or "fair" condition. Conditions have deteriorated significantly since the 2007 study. The 2023 Master Plan recommends full demolition by 2025. Sections of masonry are actively collapsed into the bank of the Connecticut River and the building has a vertical crack and is unsafe.

1.b. Revitalization of the Target Area

1.b.i. Reuse Strategy and Alignment with Revitalization Plans: The Turners Falls Canal District is comprised of 6 former mill sites on 16 acres along the Connecticut River. The river powered the mills for over a century and now powers one of the largest hydro power generation facilities in Massachusetts. The removal of the mill is one of the Town's top priorities identified in Montague's Municipal Vulnerabilities Prioritization Plan (2018). In 2023, the Town of Montague, with support from MassDevelopment and the Urban Agenda Program, developed a master plan vision to transform six acres of blighted industrial riverfront into an outdoor recreational amenity for an environmental justice (EJ) neighborhood. The plan identified ways to enhance the ecology of the Connecticut River while unlocking potential for renewable energy

generation, light manufacturing, and housing development, and removing an unsafe condition, and allow for better stormwater controls in the district.

Despite over 50 years of decline and disinvestment in the Canal District, leaving every property in the District vacant and blighted, Turners Falls is a resilient town that has redefined itself as a walkable hub for culture and recreation in the CT River Valley. Massive public and private investment is planned. MassDOT has committed to reconstruct 3 of the bridges in the district and the hydropower utility Firstlight Power is committed to provide boatable recreation flows in the river with public launch amenities for the next 50 years. This presents a novel opportunity to expand tourism, recreation, and economic development.

With major public and private investments underway and planned in the core of the District, blight will make way for riverfront access as a pathway to revitalization in the north end of the district. The cleanup of this Site will help Turners Falls embrace the Connecticut River as opposed to turning its back on the river as it has done for most of its industrial history.

1.b.ii. Outcomes and Benefits of Reuse Strategy: The current unsafe condition of the mill is an environmental catastrophe waiting to happen. There have already been 2 catastrophic fires in the District in the past 15 years. Actively collapsing buildings pose an environmental and safety threat to the Connecticut River and the active Power Canal. The removal of the Strathmore Mill will directly benefit an EJ community that is seeing an increased demand for passive and active outdoor recreation, as well as provide stormwater mitigation to improve the ecology of the river.

The project will directly support the sustainability of the hydropower industry in Montague. Hydro power is the largest industry in Montague and this project will support two separate hydropower projects. Hydro is of strategic economic development importance to Montague and the Commonwealth as part of climate impact mitigation measures and energy resiliency. In addition, the project will allow for stormwater controls to be implemented to mitigate runoff. Benefits and Outcomes are summarized below:

- Removes blight in an EJ census tract.
- Restores riparian habitat in an ecologically rich location.
- Proactively prevents an environmental disaster through planned demolition.
- Facilitates stability of hydropower for power generation and tax base stability
- Provides riverfront access for over 200 units of affordable housing that will help stimulate the economy in Turners Falls and the Target Area.
- Establishes a regional draw for tourism dependent Franklin County
- Establishes a dedicated space to honor local indigenous lives lost at this location

1.c. Strategy for Leveraging Resources

1.c.i. Resources Needed for Site Characterization: The Town has included funds in this grant request for a supplemental hazardous material inventory to confirm the extent of asbestos and hazardous materials to be abated. These data are part of the remedial design and needed to fine tune quantities. The grant will allow access to an area that will be assessed using state resources

(such as MassDevelopment brownfield Program, PARC grant, for open space and potentially funding through Franklin Regional Council of Governments' (FRCOG's) assessment program.

1.c.ii. Resources Needed for Site Remediation: In 2019 the Town invested \$350,000 into abatement and remediation of interior hazardous materials in the complex, leaving ACM on the roof and windows. Now, with the structure's imminent failure, those ACMs that remained need to be remediated. While the Town is actively seeking funding from the State through an Environmental Bond Bill to demolish the mill, that could take years.

1.c.ii. Resources Needed for Site Reuse: The Town's objective is to demolish the buildings in the complex. The total expected cost of that is based on a 2023 estimate of \$7,873,530. The hazardous materials abatement element is expected to cost \$1,900,000. The Town is actively working with State and Federal partners to fund the remaining demolition costs.

1.c.i. Use of Existing Infrastructure: The site is located in an urban area with water, sewer, and electricity in the vicinity. The Town, through a settlement with FirstLight Power has an appropriation of \$200,000 for the purpose of improving infrastructure (water, sewer) to the redeveloped site.

2. COMMUNITY NEED AND COMMUNITY ENGAGEMENT

2.a. Community Need

2.a.i. Community Need for Funding: The Town of Montague and the Target community of Turners Falls have a significant concentration of people living in poverty. One out of every four people in the Target Community are living in poverty. The poverty rates in the Target Community are significantly higher than the Town, County, State and National averages. The median household income of the Target Community is \$48,380 less than the state average and \$69,021 less than the national average. Additionally, Census Tract 407.01 experiences chronically higher rates of unemployment than the state and national average. Montague is not a wealthy community compared to others in MA.

Table 1: Demographic Information for Montague, Massachusetts					
	Targeted Community- Census Tract 407.01	Town of Montague	Franklin County	Massachusetts	National
Population	3,968	8,565	71,085	6,991,852	333,287,562
Unemployment	6.2%	4.9%	5.5%	5.4%	5.5%
Poverty Rate Over last 12 months	10.3%	9.1%	10.6%	9.9%	12.6%
Percent Minority	17.1%	12%	13.8%	37.9%	49.3%
Median Household Income in past 12 months	\$48,380	\$65,925	\$64,949	\$89,026	\$69,021
Percent of US Median household income	70%	95%	94%	129%	100%
Source: US Census Bureau's 2017-2021 ACS Five-Year Estimates					

2.a.ii. Threats to Sensitive Populations

(1) Health or Welfare of Sensitive Populations : The cleanup of the Site will eliminate exposure of contaminants to the 31 low-income seniors living in public housing adjacent to the site, hundreds of daily users of the Canalside Rail Trail, the 30 plus employees of the Franklin County Housing and Redevelopment Authority. The removal of PCBs will eliminate potential exposure to PCBs that could cause cancer, as well as a variety of other adverse health effects on the immune system, reproductive system, nervous system, and endocrine system.

The removal of these contaminants from the riverfront removes a pollution source threatening residents and sensitive populations in Montague, Greenfield and every community downstream to Long Island Sound. The Mill in its current state is a deterrent to public access and recreational use of the river, which is a stated priority in Montague Comprehensive Plan and the Turners Falls Downtown Livability Plan. Consequently, the buildings along the Connecticut River are in the poorest condition and provided the most threat of collapsing directly into the river. The threat for direct release of ACMs and PCBs into the river will be eliminated.

In addition to health benefits, the welfare of the public will benefit greatly. The Turners Falls Canal District in particular is in a state of disrepair and has a recognizable pattern of disinvestment. A 2015 Slum and Blight Designation approved by the Town and the MA Department of Housing and Community Development determined the area to be blighted because 70% of the properties within the Canal District have experienced physical deterioration of buildings or improvements, abnormally low property values, chronic high vacancy rates, and known or suspected environmental contamination. Further, the public improvements throughout the area are in a general state of deterioration. Fifty-seven percent of the buildings in the study area have abnormally low property values and 41% of the buildings have been vacant for more than the last two years. In fact, 53% of the total square footage in the study area is vacant. These conditions contribute to the atmosphere of a distressed village of Turners Falls. These sites have attracted illegal dumping, vandalism, and arson.

(2) Greater Than Normal Incidence of Disease and Adverse Health Conditions: There are numerous health risks associated with the friable deteriorating asbestos and other contaminants at the Strathmore Mill Site. While the lower 2 stories are being secured, there are open windows on the upper 3 floors that are causing contamination to the general area- affecting the senior housing complex that is only 300 feet away, users of the Canalside Bike Path, and the myriad rare species in the Connecticut River. At least 40% of Montague and target area residents can be classified as belonging to a sensitive population as indicated in the following table. As described before the mill is adjacent to a 31 unit low-income elderly housing complex. These residents are at most risk from exposure. The remediation of known contaminants at the Site is an important step toward protecting these sensitive populations from possible exposure to harmful contaminants.

Public health research indicates that poor educational outcomes are directly linked to brownfields-related conditions such as elevated lead levels and asthma. The major health risks attributed to asbestos exposure includes asbestosis, lung cancer, and mesothelioma. The table below shows the higher numbers of vulnerable residents in the target area.

Table 2: Percentage of Target Area and Montague Residents Belonging to a Sensitive Population		
	Targeted Community Census Tract 407.01	Town of Montague
Percent Minority	17.1%	12.0%
Over 65 Years Old	21.1%	19.6%
Children (under 18)	18.1%	17.9%
Poverty Rate	10.3%	9.1%
Source: US Census Bureau's 2017-2021 ACS Five-Year Estimates		

(3) Environmental Justice

(a) Identification of Environmental Justice Issues The Massachusetts Executive Office of Energy and Environmental Affairs recognizes the Turners Falls Target Area (Census Tract 407.01) as an EJ Neighborhood because the annual median household income is equal or less than 65% of the statewide median income. The highest concentration of brownfields in Franklin County is located within this EJ Neighborhood.

(b) Advancing Environmental Justice this EJ Neighborhood is at risk. By cleaning up this site in this neighborhood, the future development will unlock new affordable housing opportunities in the district and provide open space to a community that is currently underserved and plagued by blight.

2.b. Community Engagement

2.b.i. Project Involvement: The Town will lead outreach and presented this application and draft ABCA on November 6, 2023. The Town recently completed a Canal District Master Plan which included an extensive public engagement component that included surveys, focus groups, public workshops and participation from underrepresented stakeholder representing affordable housing and local youth. The major outcome of the study was decision to demolish the Strathmore Mill to make way for a riverfront park. The Town will make information readily available to the public through the Montague official website and Facebook page as well as collaboration with the **Connecticut River Conservancy** and their wide network. The town is supported by the following organizations:

Organization	Point of contact	Assistance Provided
Connecticut River Conservancy	Kelsey Wentling, kwentling@ctriver.org	Outreach, Advocacy, mailing list, host meetings
Franklin Regional council of Governments	Jessica Atwood jatwood@frcog.org	Assessment funding if needed, Redevelopment assistance

The Town will provide opportunities for public input and two-way communication to ensure the proposed cleanup activities are conducted in a manner that is protective of stakeholders. The Town will prepare a Community Involvement Plan (CIP) prior to any cleanup planning, which will set forth in greater detail how the community can be involved in the project. The project will include up to eight stakeholder meetings before, during and after the project. Methods of communicating with the public will be adjusted to ensure that they are appropriate and effective.

3. COMMUNITY NEED AND COMMUNITY ENGAGEMENT

3.a. Proposed Cleanup Plan

The first step in the redevelopment of the Site is abatement and remediation. The Town has already received funding from the CDBG program to design and permit the selective demolition of approximately ½ the buildings following the completion of the proposed remediation project. However, given its terrible state of repair and unsafe condition, portions of this building will likely be demolished, and bulk loaded as ACM waste.

Proposed cleanup activities will include the abatement and off-site disposal of above-ground hazardous building materials and soil contamination. The Town will implement sustainable practices throughout the cleanup. First the Town will conduct limited asbestos, hazardous materials and PCB sampling to support the design. The cleanup will include the removal of 135,000 square feet of Asbestos impacted materials and 4,000 tons of contaminated soil. All cleanup activities will be conducted in accordance with the state's voluntary cleanup program known as the Massachusetts Contingency Plan (MCP). As required in Massachusetts, a Licensed Site Professional (LSP), who will serve as the QEP for the project, will be hired by the town to develop the remedial action plan and oversee cleanup and MCP response activities. The cleanup will create a safe site for riverfront open space.

3.b. Description of Tasks/ Activities and Outputs

a. Description of Tasks/Activities and Outputs

i. Project Implementation/ii. Anticipated Schedule/iii. Task Activity Lead/iv. Outputs

Task #1 – Cooperative Agreement Oversight
EPA funded tasks/activities: Manage and conduct cooperative agreement (CA) oversight activities which include: EPA Reporting (ACRES, MBE/WBE, FFR and Quarterly Reports, Close Out); Competitively procure and manage qualified environmental professional (QEP) and remediation contractors; Conduct financial reporting and drawdowns; Establish information repository, public website and maintain project files; Project coordination with stakeholders; Ensure program remains on schedule and budget. Travel/attend National Brownfields Conference and local events.
Non- EPA grant resources needed: Montague will provide in-kind services (in the form of staff time, travel, materials) for any additional activities not budgeted as part of this task.
Anticipated Project Schedule: These tasks will be completed over the four (4) year grant period. Montague expects to procure a QEP by November 30, 2024, and to kick off the program Dec 2024 / Jan 2025. Quarterly BAC mtgs. Quarterly reports will be submitted within 30 days of end of each quarter (Jan April/July/Oct), and MBE/WBE and FRR reports annually by Oct. 30 each grant year. ACRES will be updated upon grant award and at regular intervals as project cleanup and redevelopment milestones are achieved and/or new information available. Final closeout report will be submitted within 90-days after the end of the CA performance period (no later than 12/30/28).
Task/Activity Lead(s): Montague will lead CA oversight tasks to ensure compliance with Brownfields Programmatic Requirements. The QEP will provide technical support, as needed and provide updates to ACRES, quarterly and annual reports, and general programmatic assistance related tasks and activities.
Output(s): EPA Reporting (ACRES/DBE/FRR reports, 16 Quarterly Reports, Closeout Report), prepare Request For Qualifications for QEP & remedial contractor procurement, drawdown requests, 16 BAC Meetings, general CA oversight and attend National Brownfields Conference and local brownfield events.
Task #2 - Community Outreach & Engagement
EPA funded tasks/activities: Town of Montague will establish a public repository at Town Hall and Local Library in Turners Falls. The town will designate a community spokesperson and will develop a CIP. The CIP will outline the steps to ensure adequate public notice and opportunity for the community to provide input / feedback on the proposed cleanup/reuse plan and solicit response to comments. Reports and other materials will

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also be posted to the Town's website. Public notice of the updated draft ABCA and CIP will be presented at a public meeting with a 30-day comment period for members of the community to review and provide their input. Written responses to comments will be provided and incorporated into the final CRP and ABCA. The town will establish its Steering committee to include project partners to maximize stakeholder engagement in the target area.
Non- EPA grant resources needed: The Town will provide in-kind services (staff time, mailings, postage, travel, materials, etc.) for any additional activities not budgeted as part of this task.
Anticipated Project Schedule: Outreach activities are anticipated commence in the Spring 2025 with the generation of the CIP and occur over the following three (3) years throughout project implementation, until cleanup related filed work is completed, estimated to be Spring 2028. Outreach anticipated to be conducted at the following project milestones: 1) Spring 2025: Post CIP and present updated draft ABCA. 2) Spring 2026: Pre-cleanup and to solicit feedback from the community regarding proposed redevelopment. 3) Fall 2027: During Cleanup to discuss status of remediation and reuse planning update. 4) Spring 2028: Post cleanup and next steps.
Task/Activity Lead(s): Montague will lead community engagement activities. QEP will be the town's partner and generate the CIP and ABCA, provide technical expertise and support at meetings, including translation services if required. The town will review deliverables to ensure compliance with Brownfields Programmatic Requirements.
Output(s): Outreach materials, website updates, public notices, meeting presentation materials, social media posts. Eight (8) meetings with community, stakeholders and/or public meetings.
Task #3 – Site Specific Cleanup Activities
EPA funded tasks/activities: QEP will prepare documentation required for cleanup implementation, including a Health and Safety Plan (HASP), Quality Assurance Project Plan (QAPP), Remediation / Engineering Plans & Specifications, and MCP/VCP required documents and Remedial Action Plans. The grant will fund a public bid package, with support from QEP, for the procurement of a cleanup contractor. QEP will support the town with bidding assistance. Cleanup contractor will implement cleanup tasks with oversight from QEP.
Non- EPA grant resources needed: Montague will provide in-kind services (staff time & materials) for any additional support activities not budgeted as part of this task. If necessary, town will apply for supplemental funds from MassDevelopment and/or MassDEP and/or other resources.
Anticipated Project Schedule: Spring 2025: Coordination with potential developer to ensure final cleanup plan supports site reuse design features. Spring to Winter 2025: Generate cleanup plans, remediation / engineering designs and specifications, issue invitation for bids for cleanup contractor. Winter 2025 to Spring 2026: award cleanup contractor, secure permits. Spring/Summer 2026: Commence site remediation. Spring/Summer 2027: Complete site remediation related field tasks.
Task/Activity Lead(s): Montague will procure the cleanup contractor. QEP will prepare ABCA, QAPP, MCP/VCP reports and remedial engineering plans & specifications. Montague will review deliverables to ensure compliance state/federal Brownfields requirements. Cleanup contractor will obtain permits and implement specified cleanup tasks with QEP support / oversight.
Output(s): HASP, QAPP, MCP/VCP report(s), remedial engineering plans & specifications, site remediation & restoration. Removal of 135 square feet of asbestos impacted demolition debris, and removal of 4,000 tons of sub slab impacted soil. Prepare site so that the Risk to reuse is eliminated or mitigated sufficiently.
Task #4 - Site Cleanup Oversight and Cleanup/Completion Reports
EPA funded tasks/activities: During site remediation, the QEP will perform observation activities and document activities in the field to ensure cleanup is performed in compliance with the EPA approved ABCA and the MCP / state VCP requirements. The QEP will prepare and submit state required Remedial Action Plan, Status and Cleanup Completion reports to the MassDEP and EPA. The QEP will oversee construction to ensure consistency with the drawings and specifications. Site will be surveyed for as-built plan and institutional controls if an Activity and Use Limitation (AUL) is required for site closure. QEP will issue closure report to MassDEP and EPA.
Non- EPA grant resources needed: Montague will provide in-kind services (staff time, travel, materials) for additional activities not budgeted as part of this task.
Anticipated Project Schedule: Cleanup activities and oversight are expected to occur Spring/Summer 2026 – Spring/Summer 2027 . Final documentation and Cleanup Completion report is anticipated in Spring 2028 .
Task/Activity Lead(s): QEP will provide technical oversight, and document remedial activities for compliance

with applicable MassDEP/EPA standards & requirements. AUL (if needed) will be recorded at Registry of Deeds.
Output(s): Bills of Lading/Manifest, Remedial Action Plan, three (3) Status Reports, and Cleanup Completion & Closure Report. AUL. Regulatory closure under MCP/VCP through a Permanent Solution Statement

3.c Cost Estimates

a. Cost Estimates

The Town is requesting \$4,920,375 to be used to complete the tasks above. Costs have been estimated based upon past experience and estimates from environmental contractors and in consultation with the EPA's Interim General Budget Development Guidance for Applicants and Recipients of EPA Financial Assistance guidelines. *Please note, no fringe, indirect, equipment or supply costs are requested.* **Task 1: Personnel** = \$5,000 (~1.5hrs/mo x 48 mo x \$65/hr); **Travel:** \$5,000 Brownfield Conferences – 2 attendees (air travel, lodging, per diem = \$1,500/pp for national conference + \$1,000/pp for mileage/hotel/per diem for local events). **Contractual** = \$30,000 [General Cooperative Agreement Assistance, Quarterly Reports (16) and ACRES updates (~5hrs/mo x 44 mo @ \$135/hr average)]. **Task 2: Personnel** = \$7,500 (115hrs x \$65/hr); **Contractual** = \$25,000 [QEP (~\$2,000/mtg x 8 public / stakeholder meetings) + \$6,000 for CRP and ABCA + \$3,000 for production of outreach materials (22 hrs @ \$135/hr average)]. **Task 3: Personnel** = \$7,500 for review of documents, coordination for bidding (115hrs x \$65/hr); **Contractual:** \$150,000 [QEP = 1035 hrs @ \$145/hr average for: HASP, QAPP, Remediation/Engineering Plans & Specifications, and MCP/VCP required documents and Remedial Action Plans]; **Construction:** Remediation Contractor \$4,499,375 [\$2,025,000 in bulk loadout of contaminated materials, \$500,000 in soil remediation, \$586,875 in mobilization, contingency, site security, utilities, etc. plus \$1,320,000 in cover system construction and site restoration {includes geotextile barrier, import and placement clean material, erosion and stormwater management controls, retaining wall stabilization, loam, grading, seeding}]. **Task 4: Personnel** = \$6,000 (~92hrs x \$65/hr); **Contractual** = \$185,000 [QEP = 1050hrs @ \$120/hr average) plus \$59,000 for 3rd party asbestos air monitoring survey.

Budget Categories		Project Tasks (\$)				Total
		Cooperative Agreement Oversight	Community Engagement	Site Specific Cleanup Activities	Cleanup Oversight & Report	
Direct Costs	Personnel	\$5,000	\$7,500	\$7,500	\$6,000	\$26,000
	Fringe Benefits					
	Travel ¹	\$5,000				\$5,000
	Equipment ²					
	Supplies					
	Contractual	\$30,000	\$25,000	\$150,000	\$185,000	\$410,000
	Construction ³			\$4,499,375		\$4,499,375
	Other (include subawards)					
Total Direct Costs ⁴		\$40,000	\$32,500	\$4,656,875	\$191,000	\$4,920,375
Indirect Costs ⁴						
Total Budget		\$40,000	\$32,500	\$4,656,875	\$191,000	\$4,920,375

All contracts entered into by the applicant with third parties will be in compliance with 40 CFR31.36 and remediation contractor via MGL Chapter 140 and applicable state procurement laws with Massachusetts Prevailing wage and/or Davis Bacon Wage Rates (whichever is higher).

3.d. Plan to Measure and Evaluate Environmental Progress and Results

The town will track and measure progress with support from the QEP, based on progress reports and monthly invoicing with back up. The Project Manager will utilize project management software to track timelines, expenditures, and project progress. Data, and costs will be entered into ACRES as well as long-term outcomes such as the number of jobs created, funding leveraged, the number of acres made ready for reuse, and volume of soil remediated. The town will track project progress versus the proposed schedule. Reports prepared to satisfy state VCP requirements will further document cleanup activities and the effectiveness of the selected remedial action.

Outputs:

- A cleanup plan and scope of work that incorporates community comments, concerns, and suggestions including at least one community meeting.
- Obtaining funding commitments for all funds necessary to complete the cleanup.
- Cleanup by a target date of March 1, 2028.
- Submission of all required reporting until achievement of final closeout

Outcomes:

- An environmentally clean site and river.
- Facilitate creation of riverfront riparian restoration area and public access
- Elimination of exposure routes to target area residents including 31 income restricted senior apartments adjacent to the site

4. PROGRAMMATIC CAPABILITY AND PAST PERFORMANCE

4.a. Programmatic Capability

The Town of Montague has a three member Selectboard with the authority to execute grants, expend appropriations, and enter into contracts for services. The project will be managed by The Selectboard Office through the Assistant Town Administrator Walter Ramsey. He will be responsible for the administration, procurement, and reporting requirements of the grant. He is accredited with American Institute of Certified Planners. He has managed about 20 state and federal grants on behalf of the Town of Montague totaling over \$10M. He is the Town's representative for the FRCOG's Brownfields Committee. In 2017 he managed Mass Development Brownfields Cleanup Grant. The Town of Montague has a history of successfully managing many millions of dollars through state and federal programs and has never had any adverse audit findings. The Town's Chief Procurement Officer is Town Administrator Steve Ellis. He is a Massachusetts Certified Public Purchasing Official and will procure the QEP and remediation contractors.

4.b. Past Performance and Accomplishments

4b.ii Has Not Received an EPA Brownfield Grant but has Received Other Federal non-Federal Assistance Agreements

The Town of Montague as a municipality manages millions of dollars of federal and non-federal assistance agreements. There has never been an adverse single audit finding for the management of federal or state grants. The Town of Montague has secured a CDBG grant every year since 2010.